



The IT Measurement Compendium: Estimating and Benchmarking Success with Functional Size Measurement

Manfred Bundschuh, Carol Dekkers

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“As projects get more complicated, managers stop learning from their experience. It is important to understand how that happens and how to change it... Fallible estimates: In software development, initial estimates for a project shape the trajectory of decisions that a manager makes over its life. For example, estimates of the productivity of the team members influence decisions about the size of the team, which in turn affect the team’s actual output. The trouble is that initial estimates usually turn out to be wrong.” (Sengupta, 2008) This book aims directly to increase the awareness among managers and practitioners that estimation is as important as the work to be done in software and systems development. You can manage what you can measure! Readers will find in this book a collection of lessons learned from the worldwide “metrics community,” which we have documented and enhanced with our own experiences in the field of software measurement and estimating. Our goal is to support our readers to harvest the benefits of estimating and improve their software development processes. We present the 5 ISO/IEC acknowledged Functional Sizing Methods with variants, experiences, counting rules, and case studies – and most importantly, illustrate through practical examples how to use functional size measurement to produce realistic estimates. The book is written in a practical manner, especially for the busy practitioner community. It is aimed to be used as a manual and an assistant for everyday work.

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